** PUBLIC DISCLOSURE COPY ** Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

| <u>A</u> | For the | 2022 calendar year, or tax year beginning | and | ending | | | | | |
|---------------|---------------------|---|--------------------------------------|--------------|---------------------------------------|--------------------------------|--|--|--|
| В | Check if applicable | C Name of organization | | | D Employer ident | ification number | | | |
| | Addres | NATIONAL GIRLS COLLABORATIVE | | | | | | | |
| | Name change | | | | 47-160899 | 0 | | | |
| | Initial return | Number and street (or P.O. box if mail is not de | livered to street address) | Room/suite | E Telephone numb | oer | | | |
| | Final return/ | 4616 25TH AVE NE | , | 248 | 206-914-9441 | | | | |
| | termin ated | City or town, state or province, country, and | ZIP or foreign postal code | • | G Gross receipts \$ | 945,267. | | | |
| | Ameno | | | | H(a) Is this a group | return | | | |
| | Applic | F Name and address of principal officer: KAREI | N PETERSON | | for subordinate | es? Yes X No | | | |
| | pendir | SAME AS C ABOVE | | | H(b) Are all subordinates | s included? Yes No | | | |
| ī | Tax-exe | mpt status: X 501(c)(3) 501(c) () | (insert no.) 4947(a)(1) | or 52 | | a list. See instructions | | | |
| J | Websit | e: WWW.NGCPROJECT.ORG | | | H(c) Group exempt | tion number | | | |
| K | Form of | organization: X Corporation Trust As | sociation Other | L Year | r of formation: 2014 | M State of legal domicile: WA | | | |
| P | art I | Summary | | | | | | | |
| ď | 1 | Briefly describe the organization's mission or most | significant activities: TO BRI | NG TOGET | HER, SUPPORT, AN | .D | | | |
| Governance | | INFORM ORGANIZATIONS THAT ARE COMMITT | ED TO EQUITY, WORKFORCE | 3 | | | | | |
| ř. | 2 | | ntinued its operations or dispo | sed of more | e than 25% of its net a | issets. | | | |
| Š | 3 | Number of voting members of the governing body | | | | 9 | | | |
| | | Number of independent voting members of the gov | | | | | | | |
| es | 5 | Total number of individuals employed in calendar y | | | | | | | |
| Activities & | 6 | Total number of volunteers (estimate if necessary) | | | | | | | |
| Act | 7 a | Total unrelated business revenue from Part VIII, co | | | | | | | |
| _ | b | Net unrelated business taxable income from Form | 990-T, Part I, line 11 | ······ | | | | | |
| | | 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | Prior Year | Current Year | | | |
| ē | 8 | Contributions and grants (Part VIII, line 1h) | | 316,985 | | | | | |
| le l | 9 | | | | 828,258 | | | | |
| Revenue | 10 | nvestment income (Part VIII, column (A), lines 3, 4, | | | 14 | <u> </u> | | | |
| | 1 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c | | | 1,145,257 | <u> </u> | | | |
| _ | | Total revenue - add lines 8 through 11 (must equal | | | 58,089 | | | | |
| | 1 | Grants and similar amounts paid (Part IX, column (| \ !' 4\ | | · · · · · · · · · · · · · · · · · · · | 0. | | | |
| | 15 | Benefits paid to or for members (Part IX, column (A | | | 749,761 | <u> </u> | | | |
| Expenses | 15 | Salaries, other compensation, employee benefits (F Professional fundraising fees (Part IX, column (A), I | | | , 13 , 7 0 | | | | |
| en | h | Fotal fundraising expenses (Part IX, column (D), line | | 0. | | • | | | |
| Ř | 17 | Other expenses (Part IX, column (A), lines 11a-11d, | • | | 377,131 | 279,557. | | | |
| | | Fotal expenses. Add lines 13-17 (must equal Part I) | | | 1,184,981 | | | | |
| | | Revenue less expenses. Subtract line 18 from line | | ····· | -39,724 | | | | |
| - JC | <u></u> | Teverine 1666 experiesce. Gabaraet mile 16 mem mile | <u> </u> | В | eginning of Current Yea | | | | |
| ets | 20 | Total assets (Part X, line 16) | | | 271,396 | 134,455. | | | |
| Ass | 21 | Fotal liabilities (Part X, line 26) | | | 162,137 | 234,092. | | | |
| Net Assets or | 22 | Net assets or fund balances. Subtract line 21 from | line 20 | | 109,259 | -99,637. | | | |
| P | art II | Signature Block | | | | | | | |
| Und | ler pena | ties of perjury, I declare that I have examined this return, | including accompanying schedule | s and statem | nents, and to the best of r | my knowledge and belief, it is | | | |
| true | , correc | , and complete. Declaration of preparer (other than office | er) is based on all information of w | hich prepare | r has any knowledge. | | | | |
| | | 0: | | | | | | | |
| Sig | | Signature of officer | | | Date | | | | |
| He | re | KAREN PETERSON, CHIEF EXECUTIVE OFFIC | ER | | | | | | |
| | | Type or print name and title | | Т | Doto los s | DTIN | | | |
| | | Print/Type preparer's name | Preparer's signature | | Date Check | PTIN | | | |
| Pai | | | KAREN L. DUNN | | 11/07/23 self-emp | | | | |
| | parer | Firm's name CLARK NUBER PS | | | Firm's EIN | 91-1194016 | | | |
| USE | Only | Firm's address 10900 NE 4TH ST STE 1400 | | | Dh 45 | 05_454_4919 | | | |
| N 4 - | v the IF | BELLEVUE, WA 98004 | uo? Coo inoterrationa | | Phone no.44 | 25-454-4919 X Yes No | | | |
| ivid | y ւմ IC II | S discuss this return with the preparer shown abo | ve: 0cc iiistiuctionis | | | L 169 NO | | | |

| Pa | Till Statement of Program Service Accomplishments | |
|----|--|-------------------|
| | Check if Schedule O contains a response or note to any line in this Part III | X |
| 1 | Briefly describe the organization's mission: | |
| | THE NATIONAL GIRLS COLLABORATIVE PROJECT BELIEVES SCIENCE, TECHNOLOGY, | |
| | ENGINEERING, AND MATHEMATICS (STEM) SKILLS CAN BE ACQUIRED BY ANYONE | |
| | AND FOSTERED IN EVERYONE. OUR INITIATIVES BUILD CONFIDENCE AND CREATE | |
| | A COMMUNITY OF "LIFELONG STEM ACTIVATORS." THROUGH THE POWER OF | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | |
| | prior Form 990 or 990-EZ? | Yes X No |
| | If "Yes," describe these new services on Schedule O. | . — |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes X No |
| • | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured | hy expenses |
| 7 | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total | • |
| | revenue, if any, for each program service reported. | ii experises, and |
| 40 | (Code:) (Expenses \$ 957,842. including grants of \$ 154,315.) (Revenue \$ | 858,865.) |
| 4a | THE NATIONAL GIRLS COLLABORATIVE OPERATES ON A LOCAL BASIS. EACH | 030,003. |
| | | |
| | COLLABORATIVE HAS A DEFINED REGION, ACTING AS A HUB FOR LOCAL PROGRAMS | |
| | TO COORDINATE RESOURCES AND REACH GIRL-SERVING STEM PROGRAMS IN THE | |
| | COMMUNITY. THE NATIONAL GIRLS COLLABORATIVE PROVIDES A DIRECTORY OF | |
| | GIRL-SERVING STEM PROGRAMS AND ALLOWS THOSE PROGRAMS TO BROADCAST THEIR | |
| | ACTIVITY WITH EVENTS AND NEWS. THE CONNECTORY, OPERATED AND MANAGED BY | |
| | THE NATIONAL GIRLS COLLABORATIVE, IS THE LARGEST DIRECTORY OF | |
| | YOUTH-SERVING STEM PROGRAMS AND OPPORTUNITIES. THIS DATABASE, | |
| | CONTAINING THOUSANDS OF PROGRAMS, MAKES IT SIMPLE FOR ORGANIZATIONS TO | |
| | CONNECT WITH ONE ANOTHER, IS NAVIGABLE BY CAREGIVERS LOOKING FOR YOUTH | |
| | STEM OPPORTUNITIES, AND OFFERS ENHANCED FUNCTIONALITY THROUGH LOCAL AND | |
| | NATIONAL PARTNERSHIPS. THE CONNECTORY SERVES AS THE PLACE FOR PROGRAMS | |
| 4b | (Code:) (Expenses \$ |) |
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| | | |
| 4c | (Code:) (Expenses \$) (Revenue \$) |) |
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| 4d | Other program services (Describe on Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) |
| 4e | Total program service expenses 957,842. | 200 |

Form 990 (2022) NATIONAL GIRLS COLLABORATIVE Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|-----------|-----|-------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1_ | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3_ | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4_ | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | l |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | _ | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | Х |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | Х |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | ١ | | |
| | Part VI | 11a | | X |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | x |
| _ | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | 44. | | x |
| ٦ | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | 11c | | |
| u | | 11d | | x |
| е | Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | | |
| • | the organization's slability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | x |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | - | | |
| | Schedule D, Parts XI and XII | 12a | | x |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| _ | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | х |
| b | | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | Х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | Х |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II | 21 | L | X |

Form 990 (2022) NATIONAL GIRLS COLLABORATIVE Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-----|---|-------------|-----|-----|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | Х |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | Х |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| لم | any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24c 24d | | |
| | · · · · · · · · · · · · · · · · · · · | <u> 24u</u> | | |
| ZJa | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| h | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | 200 | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete | | | |
| | Schedule L, Part I | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | 28c | | x |
| 29 | "Yes," complete Schedule L, Part IV | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| - | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i> | | | |
| | Schedule N, Part II | 32 | | х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | Х |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | x |
| 27 | If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization | 36 | | _ A |
| 37 | | 37 | | x |
| 38 | and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | 31 | | |
| 55 | Note: All Form 990 filers are required to complete Schedule O | 38 | х | |
| Pa | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | <u></u> | | |
| | | | Yes | No |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 17 | | | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | i l | I |

Form 990 (2022)

NATIONAL GIRLS COLLABORATIVE

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | | | | Yes | No |
|----------|--|------------|------------------------|-----|-----|----|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2 a | 11 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax return | ns? . | | 2b | Х | |
| 3а | • | | | 3a | | Х |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule | | | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other a | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial a | ıccou | nt)? | 4a | | Х |
| b | If "Yes," enter the name of the foreign country | | . (55.45) | | | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Activities to the control of the control o | | | _ | | v |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction. | | | 5b | | |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | |
| bа | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | 6- | | x |
| h | any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions. | | | 6a | | |
| b | were not tax deductible? | | • | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | OD | | |
| ' а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | vices | nrovided to the navor? | 7a | | х |
| b | | | | 7b | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | " | | |
| Ŭ | to file Form 8282? | | | 7c | | х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | 1 | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co | | • | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra | | | 7f | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | | | 7g | | Х |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza | | | 7h | | Х |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | by th | ne | | | |
| | sponsoring organization have excess business holdings at any time during the year? | | | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | | | 9a | | |
| b | | | | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | ı | ı | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | - | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | 4 | | |
| 11 | Section 501(c)(12) organizations. Enter: | 1 | 1 | | | |
| а | Gross income from members or shareholders | 11a | | - | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | |
| 10- | amounts due or received from them.) | 11b | • | 100 | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 1041 | | 12a | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | 120 | | - | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | |
| - | Note: See the instructions for additional information the organization must report on Schedule O. | | | 100 | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | |
| С | Enter the amount of reserves on hand | 13c | | | | |
| | | | | 14a | | Х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul | | | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner | | | | | |
| | excess parachute payment(s) during the year? | | | 15 | | Х |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | t inco | me? | 16 | | Х |
| | If "Yes," complete Form 4720, Schedule O. | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | 17 | | |
| | If "Yes," complete Form 6069. | | | | | |

Form 990 (2022) NATIONAL GIRLS COLLABORATIVE 47-1608990 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|---------|--------|-----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 9 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule 0. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 9 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | Х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | | Х |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes." provide the names and addresses on Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | on Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| | The organization's CEO, Executive Director, or top management official | 15a | | Х |
| b | Other officers or key employees of the organization | 15b | | Х |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filedNONE | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3 | s only) | availa | ble |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are | d finan | cial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | KAREN PETERSON - 206-914-9441 4616 25TH AVE NE SEATTLE WA 98105 | | | |
| | | | | |

Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| (A) Name and title | (B) Average hours per week | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
|---|--|--|-----------------------|---------|--------------|------------------------------|--------|---|---|--|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organizations (W-2/1099-MISC/ 1099-NEC) | compensation from the organization and related organizations |
| (1) KAREN PETERSON | 40.00 | | | | | | | 44 502 | | |
| CHIEF EXECUTIVE OFFICER | 2.00 | | | Х | | | | 44,583. | 0. | 0. |
| (2) SIOBAHN DAY GRADY TREASURER, BOARD OF DIRECTORS | 2.00 | x | | x | | | | 0. | 0. | _ |
| (3) MICHAEL SMITH | 2.00 | Λ | | Λ | | | | 0. | 0. | 0. |
| SECRETARY, BOARD OF DIRECTORS | 2.00 | x | | x | | | | 0. | 0. | 0. |
| (4) ANDREA BROOKE | 4.00 | ^ | | Λ | | | | 0. | 0. | 0. |
| CHAIR, BOARD OF DIRECTORS | 4.00 | x | | x | | | | 0. | 0. | 0. |
| (5) GABRIELA GONZALEZ | 1.00 | | | | | | | | • | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (6) ANITA KRISHNAMURTHI | 1.00 | | | | | | | | | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (7) PATRICIA MACGOWAN | 1.00 | | | | | | | - | | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (8) MARY MURRIN | 1.00 | | | | | | | | | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (9) SHIHADAH SALEEM | 1.00 | | | | | | | | | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (10) JENNIFER STANCIL | 1.00 | | | | | | | | | |
| BOARD MEMBER | | Х | | | | | | 0. | 0. | 0. |
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Form 990 (2022) 232007 12-13-22

| | Section A. Officers, Directors, Tru (A) | (B) | | | (C | ;) | | | (D) | (E) | | | (F) | |
|---|---|--|---------------------------------------|--|-----------------|--------------|---------------------------------|--------------|--|---|----------|-------------------|--------------------|---------------------------------------|
| | Name and title | Average hours per week | box, | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | Reportable compensation | Reportable compensation | - 1 | | stimate nount | of |
| | | (list any | | | | | | / | from the | from related organizations | | com | other pensa | |
| | | hours for | Individual trustee or director | | | | ted | | organization | (W-2/1099-MIS | | | om th | |
| | | related organizations | ustee c | Institutional trustee | | e | Highest compensated employee | | (W-2/1099-MISC/ 1099-NEC) | 1099-NEC) | | _ | anizat d relat | |
| | | below | dual tr | utional | _ | Key employee | st con oyee | er | 1099-NEC) | | | | u reiai anizati | |
| | | line) | Indivi | Instit | Officer | Key eı | Highe emplo | Form | | | | | | |
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| | | | | | | | | | 44,583. | | 0. | | | |
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| c Tot | tal from continuation sheets to Part \\ tal (add lines 1b and 1c) tal number of individuals (including but mpensation from the organization | not limited to th | ose | liste | d ab | ove) |) wh | o red | 0. 44,583. ceived more than \$100, | · | 0. | | Yes | 0 |
| c Tot d Tot cor 3 Dic | tal from continuation sheets to Part \\ tal (add lines 1b and 1c) tal number of individuals (including but mpensation from the organization If the organization list any former office | not limited to the | ose ee, k | liste | d ab | ove) |) who | o red | 0. 44,583. ceived more than \$100, | loyee on | 0. | 3 | Yes | 0. |
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Form 990 (2022) NATIONAL G.

Part VIII Statement of Revenue

| | | | Check if Schedule O | conta | ains a | response | or note to any lin | e in this Part VIII | | | |
|--|----|---|-----------------------------------|---------|---------|------------|--------------------|---------------------|------------------------------------|----------------------------|--------------------------------|
| | | | | | | | | (A) | (B) | (C) | (D) Revenue excluded |
| | | | | | | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | from tax under |
| | | | | | | | | | , and a series and a | | sections 512 - 514 |
| t t | 1 | а | Federated campaigns | | | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | b | Membership dues | | | 1b | | | | | |
| Å, | | С | Fundraising events | | | 1c | | | | | |
| ar ji | | d | Related organizations | | | 1d | | | | | |
| s, (mil | | е | Government grants (contr | ibutio | ons) | 1e | | | | | |
| r Si | | f | All other contributions, gifts, | grant | s, and | | | | | | |
| the the | | | similar amounts not included | abov | e | 1f | 86,400. | | | | |
| 달 | | g | Noncash contributions included in | lines 1 | a-1f | 1g \$ | | | | | |
| a S | | h | Total. Add lines 1a-1f | | | | | 86,400. | | | |
| | | | | | | | Business Code | | | | |
| ġ. | 2 | а | TRAINING & CONSULTI | NG | | | 900001 | 374,882. | 374,882. | | |
| Σĕ | | b | SUBGRANT REVENUE | | | | 900001 | 184,684. | 184,684. | | |
| S Ž | | С | SMART GIRLS HQ | | | | 900001 | 150,000. | 150,000. | | |
| Program Service Revenue | | d | PROGRAM EVENTS/WEBI | NAR | | | 900001 | 120,799. | 120,799. | | |
| Pg B | | е | THE CONNECTORY | | | | 900001 | 28,500. | 28,500. | | |
| <u>Ā</u> | | f | All other program service | rever | nue | | | | | | |
| | | g | Total. Add lines 2a-2f | | | | | 858,865. | | | |
| | 3 | | Investment income (include | ding o | divide | nds, inter | est, and | | | | |
| | | | other similar amounts) | | | | | 2. | | | 2. |
| | 4 | | Income from investment of | of tax | -exem | npt bond | proceeds | | | | |
| | 5 | | Royalties | | | | | | | | |
| | | | | | (i | i) Real | (ii) Personal | | | | |
| | 6 | а | Gross rents | 6a | | | | | | | |
| | | b | Less: rental expenses | 6b | | | | | | | |
| | | С | Rental income or (loss) | 6с | | | | | | | |
| | | d | Net rental income or (loss) |) | | | | | | | |
| | 7 | а | Gross amount from sales of | | (i) S | ecurities | (ii) Other | | | | |
| | | | assets other than inventory | 7a | | | | | | | |
| | | b | Less: cost or other basis | | | | | | | | |
| ne | | | and sales expenses | 7b | | | | | | | |
| ther Revenue | | С | Gain or (loss) | 7с | | | | | | | |
| æ | | d | Net gain or (loss) | | | <u></u> | | | | | |
| þer | 8 | | Gross income from fundraising | ng eve | ents (r | not | | | | | |
| ŏ | | | including \$ | | | of | | | | | |
| | | | contributions reported on | | • | | | | | | |
| | | | Part IV, line 18 | | | | | | | | |
| | | b | Less: direct expenses | | | 8I | o | | | | |
| | | | Net income or (loss) from | | | | | | | | |
| | 9 | а | Gross income from gamin | | | | | | | | |
| | | | Part IV, line 19 | | | | | | | | |
| | | b | Less: direct expenses | | | 9t |) | | | | |
| | | | Net income or (loss) from | | | | ····· | | | | |
| | 10 | а | Gross sales of inventory, I | | | | | | | | |
| | | | and allowances | | | | | | | | |
| | | | Less: cost of goods sold | | | | b | | | | |
| _ | | С | Net income or (loss) from | sales | of in | ventory . | T | | | | |
| <u>s</u> | | | | | | | Business Code | | | | |
| eon | 11 | а | | | | | | | | | |
| lan | | b | | | | | | | | | |
| Miscellaneous Revenue | | С | | | | | | | | | |
| Mis | | | All other revenue | | | | | | | | |
| | | | Total. Add lines 11a-11d | | | | | 0.45 0.65 | 050.055 | | |
| | 12 | | Total revenue. See instruction | ns | | | | 945,267. | 858,865. | 0. | 2. |

NATIONAL GIRLS COLLABORATIVE 47-1608990 Page **10** Form 990 (2022) Part IX | Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Х Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses (D) Do not include amounts reported on lines 6b. Program service expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 154,315. 154,315. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 44,583 31,208. trustees, and key employees 13,375. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 596,652. 116,702. Other salaries and wages 479,950. 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 36,962, 29,464. 7,498 Other employee benefits 9 42,094. 33,555. 8,539 10

if following SOP 98-2 (ASC 958-720)

Form 990 (2022) Part X Balance Sheet

| | | Check if Schedule O contains a response or no | ote to any line in this Part X | | | |
|-----------------------------|-----|---|--------------------------------|--------------------------|-----|--------------------|
| | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | 220,646. | 1 | 14,934. |
| | 2 | Savings and temporary cash investments | | 50,000. | 2 | 5,998. |
| | 3 | Pledges and grants receivable, net | | | 3 | |
| | 4 | Accounts receivable, net | | 750. | 4 | 112,741. |
| | 5 | Loans and other receivables from any current of | | | | |
| | | trustee, key employee, creator or founder, subs | stantial contributor, or 35% | | | |
| | | controlled entity or family member of any of the | ese persons | | 5 | |
| | 6 | Loans and other receivables from other disqual | | | | |
| | | under section 4958(f)(1)), and persons describe | | | 6 | |
| S | 7 | Notes and loans receivable, net | | 7 | | |
| Assets | 8 | Inventories for sale or use | | | 8 | |
| As | 9 | Prepaid expenses and deferred charges | | 0. | 9 | 782. |
| | 10a | Land, buildings, and equipment: cost or other | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | | | |
| | b | Less: accumulated depreciation | | | 10c | |
| | 11 | Investments - publicly traded securities | | | 11 | |
| | 12 | Investments - other securities. See Part IV, line | | | 12 | |
| | 13 | Investments - program-related. See Part IV, line | | 13 | | |
| | 14 | Intangible assets | | 14 | | |
| | 15 | Other assets. See Part IV, line 11 | | 15 | | |
| | 16 | Total assets. Add lines 1 through 15 (must equ | | 271,396. | | 134,455. |
| | 17 | Accounts payable and accrued expenses | | 12,237. | 17 | 14,779. |
| | 18 | Grants payable | | · | 18 | |
| | 19 | Deferred revenue | | 19 | | |
| | 20 | Tax-exempt bond liabilities | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete | | | 21 | |
| " | 22 | Loans and other payables to any current or for | | | | |
| Liabilities | | trustee, key employee, creator or founder, subs | | | | |
| iliq | | controlled entity or family member of any of the | · · | | 22 | |
| Lis | 23 | Secured mortgages and notes payable to unrel | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelate | | | 24 | |
| | 25 | Other liabilities (including federal income tax, p. | [| | | |
| | | parties, and other liabilities not included on line | * | | | |
| | | · | | 149,900. | 25 | 219,313. |
| | 26 | Total liabilities. Add lines 17 through 25 | | 162,137. | | 234,092. |
| | | Organizations that follow FASB ASC 958, ch | | · | | · |
| es | | and complete lines 27, 28, 32, and 33. | | | | |
| anc | 27 | All a substitution of the | | 109,259. | 27 | -99,637. |
| Bala | 28 | Net assets with donor restrictions | | | 28 | |
| ρ | | Organizations that do not follow FASB ASC | | | | |
| Fu | | and complete lines 29 through 33. | | | | |
| Net Assets or Fund Balances | 29 | Capital stock or trust principal, or current funds | 3 | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, or e | | | 30 | |
| Ass | 31 | Retained earnings, endowment, accumulated in | | | 31 | |
| let, | 32 | Total net assets or fund balances | | 109,259. | 32 | -99,637. |
| | 33 | Total liabilities and net assets/fund balances | | 271,396. | 33 | 134,455. |

Form **990** (2022)

| rai | T XI Reconciliation of Net Assets | | | | | | | | |
|-----|--|---------|-------|------------|------|------|--|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | | | | |
| | | | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | | 945, | 267. | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 1, | 154, | 163. | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | | |
| | Investment expenses | 7 | | | | | | | |
| | Prior period adjustments | 8 | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0. | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | | | | |
| | column (B)) | 10 | | | -99, | 637. | | | |
| Par | t XII Financial Statements and Reporting | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | | | |
| | | | _ | | Yes | No | | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | Ο. | | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | L | 2a | | Х | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2 b | | Х | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | | | | | | | | |
| | consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | , | | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sche | edule (| o. [| | | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | За | | Х | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require | ed au | dit [| | | | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | | 3b | | | | | |

Form **990** (2022)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

NATIONAL GIRLS COLLABORATIVE 47-1608990 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|------|--|----------------------------|-----------------------|------------------------|-----------------------------|----------------------|------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 627,999. | 21,416. | 203,755. | 316,985. | 86,400. | 1,256,555. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 627,999. | 21,416. | 203,755. | 316,985. | 86,400. | 1,256,555. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 62,651. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 1,193,904. |
| Sec | tion B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 7 | Amounts from line 4 | 627,999. | 21,416. | 203,755. | 316,985. | 86,400. | 1,256,555. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | | 65. | 9. | 14. | 2. | 90. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 27,529. | 1,800. | | | | 29,329. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 1,285,974. |
| 12 | Gross receipts from related activities, | etc. (see instructio | ns) | | | 12 | 3,249,002. |
| 13 | First 5 years. If the Form 990 is for th | ne organization's fir | st, second, third, fo | ourth, or fifth tax ye | ear as a section 50 | 01(c)(3) | |
| | organization, check this box and stop | here | | | | | |
| Sec | tion C. Computation of Publi | c Support Per | centage | | | | |
| 14 | Public support percentage for 2022 (li | ine 6, column (f), di | vided by line 11, c | olumn (f)) | | 14 | 92.84 % |
| 15 | Public support percentage from 2021 | Schedule A, Part I | I, line 14 | | | 15 | 88.98 % |
| 16a | 33 1/3% support test - 2022. If the o | organization did not | t check the box on | line 13, and line 1 | 4 is 33 1/3% or mo | ore, check this box | and |
| | stop here. The organization qualifies | as a publicly suppo | orted organization | | | | Х |
| b | 33 1/3% support test - 2021. If the o | organization did not | check a box on li | ne 13 or 16a, and I | ine 15 is 33 1/3% | or more, check this | s box |
| | and stop here. The organization quali | ifies as a publicly s | upported organiza | tion | | | |
| 17a | 10% -facts-and-circumstances test | - 2022. If the orga | anization did not cl | neck a box on line | 13, 16a, or 16b, a | nd line 14 is 10% o | r more, |
| | and if the organization meets the facts | s-and-circumstance | es test, check this I | oox and stop here | e. Explain in Part \ | /I how the organiza | ation |
| | meets the facts-and-circumstances te | st. The organization | n qualifies as a pub | olicly supported or | ganization | | |
| b | 10% -facts-and-circumstances test | - 2021. If the orga | anization did not cl | neck a box on line | 13, 16a, 16b, or 1 | 7a, and line 15 is 1 | 0% or |
| | more, and if the organization meets the | ne facts-and-circum | stances test, chec | k this box and sto | op here. Explain ir | Part VI how the | |
| | organization meets the facts-and-circu | umstances test. The | e organization qua | ifies as a publicly | supported organiz | ation | |
| 18 | Private foundation. If the organizatio | n did not check a b | oox on line 13, 16a | , 16b, 17a, or 17b, | check this box ar | nd see instructions | |

Schedule A (Form 990) 2022 NATIONAL GIRLS COLLABORATIVE Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sed | ction A. Public Support | siow, picase comp | oicte i art ii.j | | | | |
|-----|--|--------------------|---------------------------|-----------------------|---------------------|---------------------|-----------|
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Gifts, grants, contributions, and membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or bus- | | | | | | |
| _ | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Amounts from line 6 | (a) 2010 | (6) 2019 | (6) 2020 | (4) 2021 | (6) 2022 | (i) iotai |
| | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | J | | , | • | () () | · — |
| | check this box and stop here | | | | | | |
| | ction C. Computation of Publi | | | | | | |
| | Public support percentage for 2022 (li | , ,,, | • | column (f)) | | 15 | % |
| | Public support percentage from 2021 | | | | | 16 | % |
| | ction D. Computation of Inves | | | . 10 1 (0) | | 14-1 | |
| | Investment income percentage for 20 | | | | | 17 | % |
| | Investment income percentage from 2 | | | | | 18 | % 7 in |
| 198 | 33 1/3% support tests - 2022. If the | | | | | | |
| b | more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the | organization did r | not check a box or | line 14 or line 19a | a, and line 16 is m | ore than 33 1/3%, a | and |
| | line 18 is not more than 33 1/3%, che | ck this box and st | top here. The orga | anization qualifies a | as a publicly supp | orted organization | |
| 20 | Private foundation. If the organization | n did not check a | hox on line 14 19 | a or 19h check th | nis hox and see in | structions | |

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| 1 | | Yes | No |
|------|---------|--------|------|
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| | 5a | | |
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| | 5b | | |
| | 5c | | |
| | | | |
| | 6 | | |
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| | 7 | | |
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| | 8 | | |
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| | 9a | | |
| | | | |
| | 9b | | |
| | | | |
| | 9с | | |
| | | | |
| | 10a | | |
| | | | |
| | 10b | | |
| مارر | A /Ears | n aan) | 2022 |

| Pa | rt IV Supporting Organizations (continued) | | | |
|-----|---|-----------|-----|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | |
| | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| 800 | supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations | 3 | | |
| | | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) | • | | |
| a | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| c | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in. | struction | | No. |
| 2 | Activities Test. Answer lines 2a and 2b below. Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | Yes | No |
| а | | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | 2a | | |
| b | that these activities constituted substantially all of its activities. Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, | Zu | | |
| b | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | | 2b | | |
| 3 | these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below. | 20 | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| u | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| _ | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporti | ng Organ | izations | |
|------|---|----------------|----------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyi | ng trust on N | Nov. 20, 1970 (explain in | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations must | st complete | Sections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| _3 | Other gross income (see instructions) | 3 | | |
| _4 | Add lines 1 through 3. | 4 | | |
| _5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| _7_ | Other expenses (see instructions) | 7 | | |
| _8_ | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| a | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| c | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| _3_ | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| _5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| _6_ | Multiply line 5 by 0.035. | 6 | | |
| _7_ | Recoveries of prior-year distributions | 7 | | |
| _8_ | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| _1_ | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| _3_ | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| _4_ | Enter greater of line 2 or line 3. | 4 | | |
| _5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-function | ally integrate | d Type III supporting orga | nization (see |
| | instructions) | | | |

Schedule A (Form 990) 2022

| Par | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) | | | | | | | |
|-----------|--|-------------------------------|--------------------------------|----------------------------------|--|--|--|--|
| Secti | on D - Distributions | | | Current Year | | | | |
| 1 | Amounts paid to supported organizations to accomplish exe | mpt purposes | 1 | | | | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | | | | | |
| | organizations, in excess of income from activity | | 2 | | | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | 3 | | | | | |
| 4 | Amounts paid to acquire exempt-use assets | | 4 | | | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pro | 5 | | | | | | |
| _6 | Other distributions (describe in Part VI). See instructions. | | 6 | | | | | |
| _7_ | Total annual distributions. Add lines 1 through 6. | 7 | | | | | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | | | | |
| | (provide details in Part VI). See instructions. | | 8 | | | | | |
| 9 | Distributable amount for 2022 from Section C, line 6 | | 9 | | | | | |
| 10 | Line 8 amount divided by line 9 amount | | 10 | | | | | |
| | | (i) | (ii) | (iii) | | | | |
| Secti | on E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions Pre-2022 | Distributable Amount for 2022 | | | | |
| 1 | Distributable amount for 2022 from Section C, line 6 | | | | | | | |
| 2 | Underdistributions, if any, for years prior to 2022 (reason- | | | | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | | | | |
| _3_ | Excess distributions carryover, if any, to 2022 | | | | | | | |
| a | From 2017 | | | | | | | |
| b | From 2018 | | | | | | | |
| c | From 2019 | | | | | | | |
| d | From 2020 | | | | | | | |
| e | From 2021 | | | | | | | |
| f_ | Total of lines 3a through 3e | | | | | | | |
| g | Applied to underdistributions of prior years | | | | | | | |
| <u>h</u> | Applied to 2022 distributable amount | | | | | | | |
| <u>i</u> | Carryover from 2017 not applied (see instructions) | | | | | | | |
| <u>j_</u> | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | | | | |
| 4 | Distributions for 2022 from Section D, | | | | | | | |
| | line 7: \$ | | | | | | | |
| <u>a</u> | Applied to underdistributions of prior years | | | | | | | |
| <u> </u> | Applied to 2022 distributable amount | | | | | | | |
| <u> </u> | Remainder. Subtract lines 4a and 4b from line 4. | | | | | | | |
| 5 | Remaining underdistributions for years prior to 2022, if | | | | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | | | | |
| | than zero, explain in Part VI. See instructions. | | | | | | | |
| 6 | Remaining underdistributions for 2022. Subtract lines 3h | | | | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | | | | |
| | Part VI. See instructions. | | | | | | | |
| 7 | Excess distributions carryover to 2023. Add lines 3j | | | | | | | |
| | and 4c. | | | | | | | |
| _8_ | Breakdown of line 7: | | | | | | | |
| | Excess from 2018 | | | | | | | |
| | Excess from 2019 | | | | | | | |
| | Excess from 2020 | | | | | | | |
| <u>a</u> | Excess from 2021 Excess from 2022 | | | | | | | |

Schedule A (Form 990) 2022

| Schedule A (Form 990) 2022 NATIONAL GIRLS COLLABORATIVE | 47-1608990 | Page 8 |
|--|--|--------|
| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.) | 1 and 2; Part IV, Section V, Section B, line 1e; Pa | n C, |
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: | | |
| HONORARIUMS | | |
| 2018 AMOUNT: \$ 21,075. | | |
| REGISTRATION FEES | | |
| 2018 AMOUNT: \$ 6,454. | | |
| 2019 AMOUNT: \$ 1,800. | | |
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Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

2022

| NA | ATIONAL GIRLS COLLABORATIVE | 47-1608990 | | | | | |
|--|--|---|--|--|--|--|--|
| Organization type (check | one): | | | | | | |
| Filers of: | Section: | | | | | | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | | |
| | 527 political organization | | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | 501(c)(3) exempt private foundation | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | | |
| | 501(c)(3) taxable private foundation | | | | | | |
| Note: Only a section 501(c | is covered by the General Rule or a Special Rule. (s)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule | e. See instructions. | | | | | |
| General Rule | | | | | | | |
| - | on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling yone contributor. Complete Parts I and II. See instructions for determining a contributor's | | | | | | |
| Special Rules | | | | | | | |
| sections 509(a)(1) contributor, durin | on described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support of and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and g the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) IZ, line 1. Complete Parts I and II. | d that received from any one | | | | | |
| contributor, durin literary, or educat | on described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a g the year, total contributions of more than \$1,000 exclusively for religious, charitable, so ional purposes, or for the prevention of cruelty to children or animals. Complete Parts I (eb) instead of the contributor name and address), II, and III. | ientific, | | | | | |
| year, contribution is checked, enter purpose. Don't co | on described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a section | ore than \$1,000. If this box s, charitable, etc., received <i>nonexclusively</i> | | | | | |
| answer "No" on Part IV, lin | that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fore 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, and requirements of Schedule B (Form 990). | • • | | | | | |
| LHA For Paperwork Reduc | tion Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. | Schedule B (Form 990) (2022) | | | | | |

Name of organization

Employer identification number

NATIONAL GIRLS COLLABORATIVE

47-1608990

| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$\$5,203. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization

Employer identification number

NATIONAL GIRLS COLLABORATIVE

47-1608990

| Part II | Noncash Property (see instructions). Use duplicate copies of Part II | if additional space is needed. | |
|------------------------------|--|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |

Schedule B (Form 990) (2022)

Name of organization

Employer identification number

| Name of or | rganization | | | | Employer identification number | | |
|---------------------------|--|--|---------------------|-----------------------|---|--|--|
| матт∩мат. | GIRLS COLLABORATIVE | | | | 47-1608990 | | |
| Part III | Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious. | through (e) and the following haritable, etc., contributions of \$1, | line entry. For ord | ganizations | at total more than \$1,000 for the year | | |
| (a) No. | Use duplicate copies of Part III if additional s | pace is needed. | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gif | ft | (d) Desc | ription of how gift is held | | |
| 1 41111 | | | | | | | |
| | | | | | | | |
| | | - | | | | | |
| - | | (e) Transfe | r of gift | | | | |
| | | | | | | | |
| - | Transferee's name, address, a | nd ZIP + 4 | Re | elationship of trar | nsferor to transferee | | |
| | | | | | | | |
| | | - | | | | | |
| | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of git | ft | (d) Desc | ription of how gift is held | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | (e) Transfer of gift | | | | | | |
| | | | | | | | |
| - | Transferee's name, address, a | Re | elationship of tran | nsferor to transferee | | | |
| | | | | | | | |
| | - | | | | | | |
| | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of git | ft | (d) Desc | ription of how gift is held | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | (e) Transfe | r of gift | | | | |
| | | | _ | | | | |
| - | Transferee's name, address, a | nd ZIP + 4 | Re | elationship of trar | nsferor to transferee | | |
| | - | | | | | | |
| | | | | | | | |
| | | | | | | | |
| (a) No. from | (b) Purpose of gift | (c) Use of git | ft | (d) Desc | ription of how gift is held | | |
| Part I | | (1,7 = 1 = 1 | | . , | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | (e) Transfer of gift | | | | | | |
| | | | | | | | |
| | Transferee's name, address, a | nd ZIP + 4 | Re | elationship of trar | nsferor to transferee | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

NATIONAL GIRLS COLLABORATIVE

Employer identification number

47-1608990

| Pai | TI Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line | | or Accounts. Complete if the | | | |
|-----|--|---|--------------------------------------|--|--|--|
| | | (a) Donor advised funds | (b) Funds and other accounts | | | |
| 1 | Total number at end of year | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | |
| 4 | Aggregate value at end of year | | | | | |
| 5 | Did the organization inform all donors and donor advisors in w | vriting that the assets held in donor advis | sed funds | | | |
| | are the organization's property, subject to the organization's e | exclusive legal control? | Yes No | | | |
| 6 | Did the organization inform all grantees, donors, and donor ac | dvisors in writing that grant funds can be | used only | | | |
| | for charitable purposes and not for the benefit of the donor or | donor advisor, or for any other purpose | conferring | | | |
| _ | impermissible private benefit? | | Yes No | | | |
| Pai | t II Conservation Easements. Complete if the org | anization answered "Yes" on Form 990, | Part IV, line 7. | | | |
| 1 | Purpose(s) of conservation easements held by the organization | ` | | | | |
| | Preservation of land for public use (for example, recreat | ion or education) Preservation o | f a historically important land area | | | |
| | Protection of natural habitat Preservation of a certified historic structure | | | | | |
| | Preservation of open space | | | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifi | ed conservation contribution in the form | | | | |
| | day of the tax year. | | Held at the End of the Tax Year | | | |
| а | Total number of conservation easements | | 1 1 | | | |
| b | | | | | | |
| | Number of conservation easements on a certified historic stru | | 2c | | | |
| d | Number of conservation easements included in (c) acquired a | | | | | |
| | historic structure listed in the National Register | | | | | |
| 3 | Number of conservation easements modified, transferred, rele | eased, extinguished, or terminated by the | e organization during the tax | | | |
| | year | | | | | |
| 4 | Number of states where property subject to conservation ease | | | | | |
| 5 | Does the organization have a written policy regarding the peri | | | | | |
| _ | violations, and enforcement of the conservation easements it | | | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, h | nandling of violations, and enforcing con | servation easements during the year | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handle | ling of violations, and enforcing conserva | ation easements during the year | | | |
| 8 | Does each conservation easement reported on line 2(d) above | e satisfy the requirements of section 170 | (h)(4)(B)(i) | | | |
| Ū | and section 170(h)(4)(B)(ii)? | * | | | | |
| 9 | In Part XIII, describe how the organization reports conservation | | | | | |
| · | balance sheet, and include, if applicable, the text of the footnote | • | | | | |
| | organization's accounting for conservation easements. | | ionic that decembes the | | | |
| Pai | t III Organizations Maintaining Collections of | Art, Historical Treasures, or O | ther Similar Assets. | | | |
| | Complete if the organization answered "Yes" on Form | 990, Part IV, line 8. | | | | |
| 1a | If the organization elected, as permitted under FASB ASC 958 | 3, not to report in its revenue statement a | and balance sheet works | | | |
| | of art, historical treasures, or other similar assets held for pub | lic exhibition, education, or research in for | urtherance of public | | | |
| | service, provide in Part XIII the text of the footnote to its finan- | cial statements that describes these iten | ns. | | | |
| b | If the organization elected, as permitted under FASB ASC 958 | 3, to report in its revenue statement and | balance sheet works of | | | |
| | art, historical treasures, or other similar assets held for public | exhibition, education, or research in furt | herance of public service, | | | |
| | provide the following amounts relating to these items: | | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ | | | |
| | (m) 4 | | • | | | |
| 2 | If the organization received or held works of art, historical trea | sures, or other similar assets for financia | al gain, provide | | | |
| | the following amounts required to be reported under FASB AS | SC 958 relating to these items: | | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | \$ | | | |
| b | Assets included in Form 990, Part X | | | | | |

| Par | t III Organizations Maintaining Co | ollections of Ar | t, Historical Tı | reasures, or C | Other S | imilar <i>I</i> | Assets | (contin | ued) | |
|-----|--|-----------------------|-----------------------|--------------------|-------------|-----------------|----------|----------|---------|----|
| 3 | Using the organization's acquisition, accession | on, and other record | s, check any of the | e following that m | ake signi | ificant use | e of its | | | |
| | collection items (check all that apply): | | | | | | | | | |
| а | Public exhibition | d | Loan or ex | change program | | | | | | |
| b | Scholarly research | е | Other | | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's co | llections and explair | n how they further | the organization's | s exempt | purpose | in Part | XIII. | | |
| 5 | During the year, did the organization solicit or | | | | | | | | | |
| | to be sold to raise funds rather than to be ma | | • | • | | | 🗀 | Yes | | No |
| Par | t IV Escrow and Custodial Arrang | | | | | | | | | |
| | reported an amount on Form 990, Par | | 9 | | | | | , | | |
| 1a | Is the organization an agent, trustee, custodia | an or other intermed | iarv for contribution | ns or other assets | s not incl | luded | | | | |
| | on Form 990, Part X? | | | | | | | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII a | | | | | | | , | | |
| - | | | .c.m.g tas.c. | | | | | Amount | | |
| С | Beginning balance | | | | | 1c | | | | |
| d | Additions during the year | | | | | 1d | | | | |
| ۵ | Distributions during the year | | | | | 1e | | | | |
| f | Ending balance | | | | | 1f | | | | |
| | Did the organization include an amount on Fo | | | | | | | Yes | | No |
| | If "Yes," explain the arrangement in Part XIII. | | | | • | | | | | |
| Par | | | | | | | | | | |
| | Omplote ii | (a) Current year | (b) Prior year | (c) Two years b | | Three yea | rs back | (e) Four | vears b | |
| 1a | Beginning of year balance | (-, | (, | (2) | (4.) | , | | (-, | , | |
| | | | | | | | | | | |
| b | Contributions Not investment earnings, gains, and lesses | | | | | | | | | |
| ا | Net investment earnings, gains, and losses | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | |
| _ | and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | | <i>(</i>) | | | | | | | |
| 2 | Provide the estimated percentage of the curre | • | | (a)) neld as: | | | | | | |
| а | Board designated or quasi-endowment | | _% | | | | | | | |
| b | Permanent endowment | % | | | | | | | | |
| С | | % | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c should be a sh | • | | | | | | | | |
| 3a | Are there endowment funds not in the posses | ssion of the organiza | ition that are held | and administered | for the | | | Г | Yes | |
| | organization by: | | | | | | | | res | No |
| | (i) Unrelated organizations | | | | | | | 3a(i) | | |
| | (ii) Related organizations | | | | | | | 3a(ii) | | |
| b | If "Yes" on line 3a(ii), are the related organizate | | | ? | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | wment funds. | | | | | | | |
| Par | t VI Land, Buildings, and Equipme | | | | | | | | | |
| | Complete if the organization answered | I "Yes" on Form 990 |), Part IV, line 11a. | See Form 990, P | art X, line | e 10. | | | | |
| | Description of property | (a) Cost or o | ` ' | st or other | | umulated | | (d) Book | value | ; |
| | | basis (investr | nent) basi | s (other) | depre | ciation | \perp | | | |
| 1a | Land | | | | | | | | | |
| | Buildings | | | | | | | | | |
| С | Leasehold improvements | | | | | | | | | |
| | Equipment | I | | | | | | | | |
| | Other | | | | | | | | | |
| | . Add lines 1a through 1e. (Column (d) must ed | | X column (R) line | 10c) | | | | | | 0. |

| Schedule D (Form 990) 2022 NATIONAL GIRLS C | OLLABORATIVE | | 47-1608990 Page |
|---|----------------------------|--|--------------------------|
| Part VII Investments - Other Securities. | | | . 4,95 |
| Complete if the organization answered "Yes" | on Form 990, Part IV, line | 11b. See Form 990, Part X, line 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or | end-of-year market value |
| (1) Financial derivatives | | | |
| 2) Closely held equity interests | | | |
| 3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | <u>.L</u> | | |
| Complete if the organization answered "Yes" | on Form 990. Part IV. line | 11c. See Form 990, Part X, line 13. | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or | end-of-vear market value |
| (1) | | | , |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | <u>.</u> L | | |
| Complete if the organization answered "Yes" | on Form 990. Part IV. line | 11d. See Form 990. Part X. line 15. | |
| | Description | | (b) Book value |
| (1) | | | (5) 25511 (4.4.5 |
| (1) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| • • | | | |
| (8) (9) | | | |
| | - 15) | | |
| otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. | <u>e 15.)</u> | | . |
| Complete if the organization answered "Yes" | on Form 990 Part IV line | 11e or 11f See Form 990 Part X line | 25 |
| (a) Description of liability | on rollingoo, raitiv, line | THE G. TH. GOOT GITT 990, I ALL A, IIIIE | (b) Book value |
| ., . , . , . , . , . , . , . , . , . , | | | (b) DOOK value |
| (1) Federal income taxes (2) SBA EIDL LOAN | | | 158,776 |
| (2) SBA EIDL LOAN | | | 1 130,770 |
| (3) LINE OF CREDIT | | | 60,537 |

(5) (6) (7) (8) (9) 219,313. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

| Par | t XI Reconciliation of Revenue per Audited Financial St | atements With Revenue | e per Return. | |
|------------------|---|--|----------------|--|
| | Complete if the organization answered "Yes" on Form 990, Part IV, | line 12a. | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | |
| а | Net unrealized gains (losses) on investments | 2a | | |
| b | Donated services and use of facilities | | | |
| С | Recoveries of prior year grants | | | |
| d | Other (Describe in Part XIII.) | | | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| С | Add lines 4a and 4b | | 4c | |
| _5_ | Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 1 | [2.] | 5 | |
| Pa | T XII Reconciliation of Expenses per Audited Financial S | Statements With Expens | es per Return. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, | line 12a. | | |
| 1 | Total expenses and losses per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | |
| а | Donated services and use of facilities | 2a | | |
| b | Prior year adjustments | 2b | | |
| С | Other losses | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | 1 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| | Other (Describe in Bort VIII.) | 1 44 1 | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| | Add lines 4a and 4b | | | |
| c 5 | Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990. Part I. line | | | |
| 5 Pa ı | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line t XIII Supplemental Information. | : 18.) | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line t XIII Supplemental Information. | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 2 18.) d 4; Part IV, lines 1b and 2b; Pa | 5 | |
| 5 Pai | Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 't XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 2 18.) d 4; Part IV, lines 1b and 2b; Pa | 5 | |

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Inspection
Employer identification number

| NATIONAL GIRLS COLLABORATIVE | 47-1608990 |
|--|------------|
| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: | |
| DEVELOPMENT, AND COLLABORATION. | |
| · | |
| FORM 990, PART I, LINE 6, DESCRIPTION OF VOLUNTEERS: | |
| NATIONAL GIRLS COLLABORATIVE HAD NINE (9) VOLUNTEER BOARD MEMBERS IN | |
| 2022. | |
| FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: | |
| COLLABORATION, WE SPARK CURIOSITY AND DEVELOP A PASSION FOR STEM. WE | |
| · | |
| ALSO STRENGTHEN THE CAPACITY OF PROGRAMS BY PRODUCING AND SHARING | |
| EXEMPLARY PRACTICES, RESEARCH, AND PROGRAM MODELS TO CREATE STEM | |
| EXPERIENCES AS DIVERSE AS THE WORLD WE LIVE IN. | |
| | |
| FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: | |
| TO NETWORK, SHARE RESOURCES, AND COLLABORATE ON STEM-RELATED PROJECTS. | |
| NGC ALSO OPERATES FABFEMS WHICH IS A FREE DIRECTORY OF ROLE MODELS, WHO | |
| TELL INSPIRATIONAL STORIES TO ENCOURAGE GIRLS TO CONSIDER STEM | |
| ACTIVITIES AND CAREERS. CURRENTLY, 33 NGC COLLABORATIVES SERVE 41 | |
| STATES, FACILITATING COLLABORATION BETWEEN 42,500 ORGANIZATIONS WHO | |
| SERVE 20.20 MILLION GIRLS AND 10 MILLION BOYS. | |
| | |
| FORM 990, PART VI, SECTION A, LINE 8B: | |
| MINUTES ARE WRITTEN AND APPROVED FOR EACH OFFICIAL BOARD MEETING. | |
| | |
| FORM 990, PART VI, SECTION B, LINE 11B: | |
| FORM 990 WILL BE SENT VIA EMAIL TO ALL BOARD MEMBERS FOR REVIEW PRIOR TO | |

Schedule O (Form 990) 2022 Page **2**

| Schedule O (Form 990) 2022 | | Page 2 |
|---|-------------------|---|
| Name of the organization NATIONAL GIRLS COLLABORATIVE | | Employer identification number 47-1608990 |
| FILING WITH THE IRS. | | |
| | | |
| FORM 990, PART VI, SECTION B, LINE 12C: | | |
| THE ORGANIZATION MONITORS COMPLIANCE WITH ITS CONFLICT OF | INTEREST POLICY | |
| THROUGH A WRITTEN DOCUMENT WHICH DEFINES CONFLICTS AND SE | TS FORTH | |
| GUIDELINES FOR THE IDENTIFICATION AND RESOLUTION OF SUCH | CONFLICTS. THE | |
| DOCUMENT INCLUDES AN ACKNOWLEDGEMENT AND DISCLOSURE FORM | REQUIRED TO BE | |
| SIGNED BY ALL MEMBERS OF THE BOARD OF DIRECTORS ON AN ANN | UAL BASIS. | |
| CONFLICT OF INTEREST ISSUES ARE REVIEWED BY THE ORGANIZAT | ION AT ITS ANNUAL | |
| MEETING HELD IN THE FOURTH QUARTER OF EACH YEAR. IF A CO | NFLICT WERE TO BE | |
| FOUND, THOSE INVOLVED WOULD RECUSE THEMSELVES FROM VOTING | AND DISCUSSION ON | |
| THE MATTER. | | |
| | | |
| FORM 990, PART VI, SECTION C, LINE 19: | | |
| THE ORGANIZATION MAKES IT GOVERNING DOCUMENTS, FINANCIAL | STATEMENTS AND | |
| CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON | REQUEST. | |
| | | |
| FORM 990, PART IX, LINE 11G, OTHER FEES: | | |
| PROFESSIONAL DESIGN AND WEB TECHNICAL SUPPORT SERVICES: | | |
| PROGRAM SERVICE EXPENSES | 63,133. | |
| MANAGEMENT AND GENERAL EXPENSES | 7,015. | |
| FUNDRAISING EXPENSES | 0. | |
| TOTAL EXPENSES | 70,148. | |
| PROFESSIONAL EDUCATIONAL SERVICES: | | |
| PROGRAM SERVICE EXPENSES | 58,651. | |
| MANAGEMENT AND GENERAL EXPENSES | 0. | |
| FUNDRAISING EXPENSES | 0. | |
| | | 0 0 /F |

Schedule O (Form 990) 2022 Page **2**

| Schedule O (Form 990) 2022 | | Page : |
|--|----------|---|
| Name of the organization NATIONAL GIRLS COLLABORATIVE | | Employer identification number 47-1608990 |
| TOTAL EXPENSES | 58,651. | |
| | | |
| OTHER PROFESSIONAL FEES: | | |
| PROGRAM SERVICE EXPENSES | 2,769. | |
| MANAGEMENT AND GENERAL EXPENSES | 308. | |
| FUNDRAISING EXPENSES | 0. | |
| TOTAL EXPENSES | 3,077. | |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A | 131,876. | |
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